

Global Chemical Industry M&A and Valuation Insights





Confidential | February 2021

Executive Summary

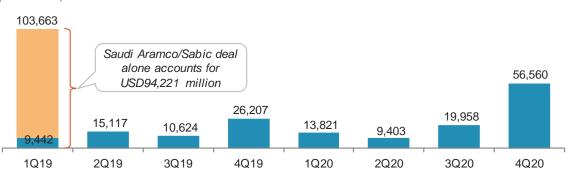
Transaction volumes back to pre-COVID-19 levels by 4Q20	 M&A activity in the Chemicals sector picked up pace in the last couple of quarters of 2020, primarily driven by favorable fiscal and monetary policies that led to stabilized global capital markets. In 2021, more mega deals are expected, as company valuations improve and investors would have access to capital.
Commodity and Specialty Chemicals sectors on the forefront	 The Commodity Chemicals sector has consistently registered the highest number of transactions over the past two years. The Specialty Chemicals sector witnessed surge in transaction value in 2020 compared with 2019.
APAC region witnessed highest transaction volumes and value in 2020	 The APAC region led in terms of transaction volumes and value over the past two years, with Europe being a distant second. China and Japan are the leading contributors to M&A transaction volumes and value in the APAC region.
Valuation multiples declined in 2020 compared with 2019	 A downward trend of valuation multiples was observed in 2020 compared with 2019, as companies were negatively impacted by the pandemic, leading to a decline in their revenues and enterprise value.
S&P 500's Chemicals index showed strong recovery after the pandemic	 The S&P 500 Chemicals index posted strong recovery after being hit hard by the pandemic; currently, it is performing at par with S&P 500. The performance is expected to improve further in 2021.

Surge in deals in 4Q20 resulting in the recovery of global M&A activity in the Chemicals sector to pre-COVID-19 levels



Value of Transactions by Quarter

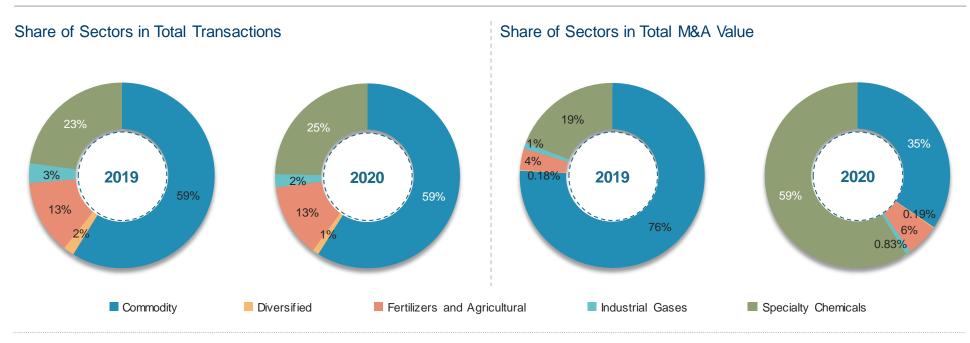
(USD million)



- An upw ard trend w as observed in the number of transactions as 2019 progressed.
- This trend was disrupted in 2020 owing to the immediate impact of the COVID-19 pandemic, which was reflected in the next couple of quarters.
- Despite the impact of the pandemic, transactions picked up pace in the last two quarters of 2020, primarily due to favorable fiscal and monetary policies that led to stabilized global capital markets.
- Almost an equal number of transactions were recorded in both 2019 and 2020, with 262 and 263 deals closed, respectively.
- The value of transactions in the Chemicals sector in 2019 is among the highest historically, mainly driven by mega deals such as the Saudi Aramco/Sabic deal.
- The total transaction value in 2020 w as about 2/3rd of that in 2019, with the largest deal being of Soulbrain, w orth USD33.9 billion, in 4Q20.
- Transaction values in 1Q20 and 2Q20 were considerably low er compared with those in 1Q19 and 2Q19, respectively. The average transaction size w as low er in 2020, standing at USD380 million compared with USD595 million in 2019. The decline w as ascribed to the pandemic, geopolitical uncertainties, and increased tariffs.

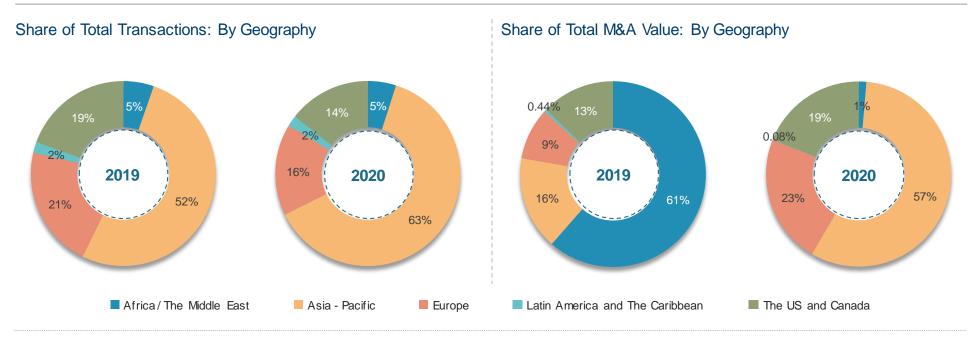
In 2021, we expect more mega deals, as companies slowly overcome their low pandemic valuations and corporates and private investors would have access to capital.

Commodity Chemicals transaction volumes consistently high in both 2019, 2020, while Specialty Chemicals transaction value expanded in 2020



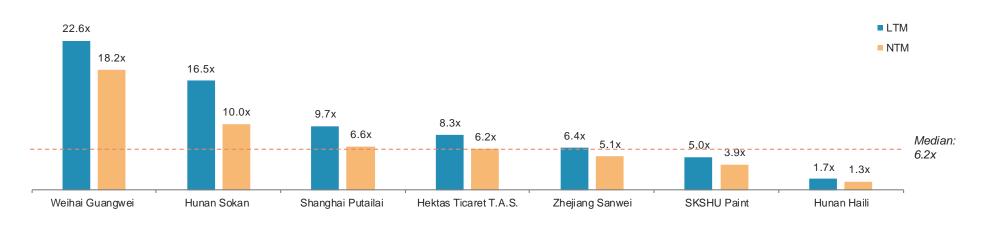
- Share of various sectors in total transactions was similar in both 2019 and 2020, but the share of these sectors in terms of value contribution varied.
- The highest number of deals were closed in the Commodity Chemicals sector, having the same percentage share in 2019 and 2020. How ever, its value contribution dropped in 2020 due to the Saudi Aramco/Sabic mega deal closed in 2019.
- As a result of the pandemic, Specialty Chemicals companies with end-markets focusing on hygiene, nutrition, and pharma have prospered, and so have their valuations; as a
 result, the sector's value contribution almost tripled in 2020.
- Diversified Chemicals, Fertilizers & Agricultural Chemicals, and Industrial Gases witnessed an insignificant change in terms of both the number of deals and value contribution in 2020 from 2019.

APAC region leading in terms of transaction volume and value over past two years, with Europe being a distant second



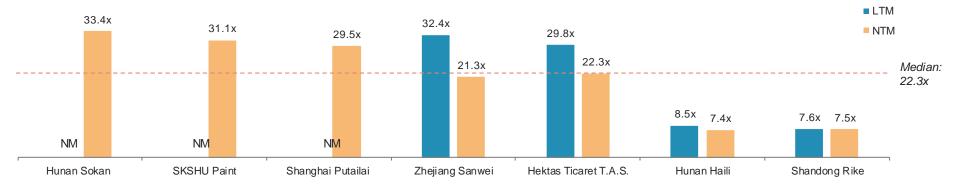
- In both 2019 and 2020, the APAC region witnessed the highest number of deals; also, the highest transaction value was recorded in 2020. Within the APAC region, China is one of the biggest markets, which has lately been through domestic consolidation owing to multiple small-sized deals. The US-China trade war as well as the pandemic reduced interest among oversees investors in acquiring Chinese assets.
- Japan has contributed to M&A activities despite trade war tensions, tightening monetary conditions, and the pandemic by shifting from manufacturing commodity products to value-added specialty chemicals for the pharma sector.
- The Africa & the Middle East region recorded flat grow thin deal volume and a significant decline in transaction value due to the mega deal closed in 2019. Latin America and the Caribbean also registered flat grow thin deal volume, with minimal change in transaction value in both 2019 and 2020.
- Europe witnessed a decrease in the number of deals in 2020, but the region registered higher transaction value, with the UK and Germany being the most active regions. Transactions were driven by strategic players aiming to improve their portfolios or divest their non-core assets.
- The US is a consistently active market for M&A transactions, with the highest transaction value. The US attracts foreign buyers, with Europeans being the most active acquirers, follow ed by Asian buyers, with Korea and Japan being the frontrunners.

Valuation metrics declined for high-growth companies in 2020 compared with 2019...



High-growth Chemical Companies: TEV / Revenue

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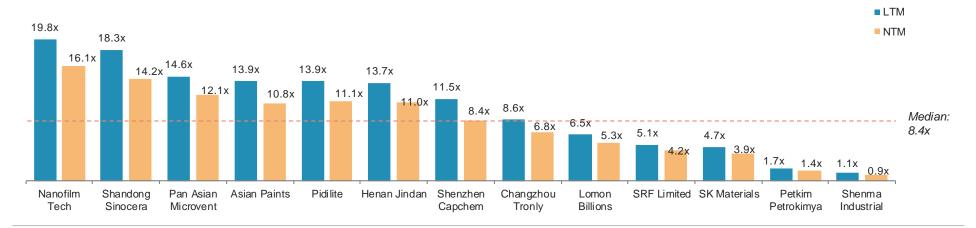
Source: S&P Capital IQ as of January 31, 2021; Aranca Insights

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Note: Medium:/low-growth companies include those with <20% revenue growth in 2019. High growth companies include those with >20% revenue growth in 2019. Revenue multiples >25.0x and EBITDA multiples <0.0x or >35.0x are considered Not Meaningful (NM).

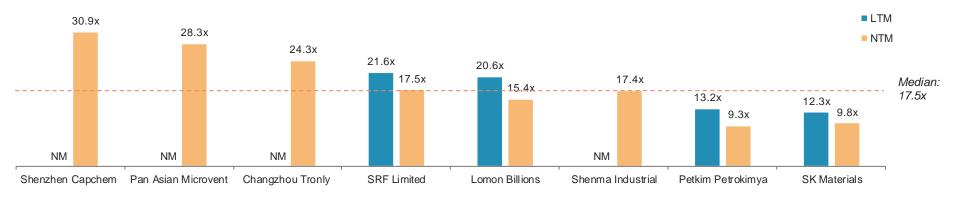
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...with similar trends being observed for medium-/low-growth companies



Medium-/Low-growth Chemical Companies: TEV / Revenue

Medium-/Low-growth Chemical Companies: TEV / EBITDA



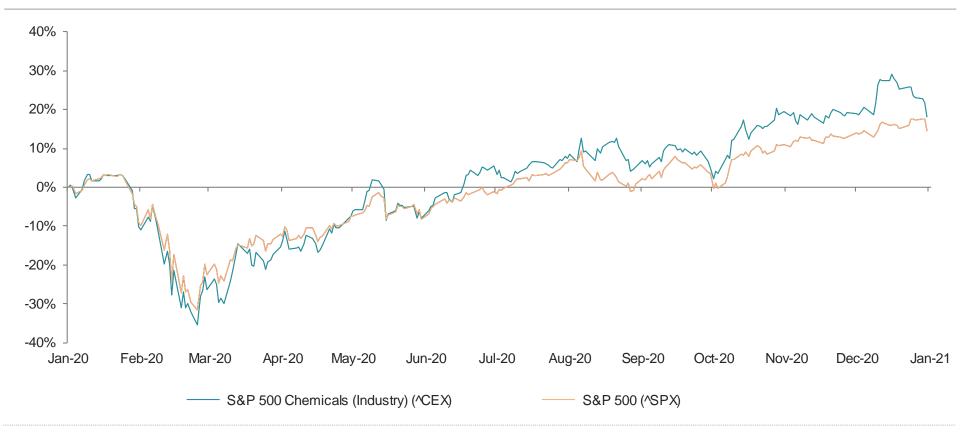
Source: S&P Capital IQ as of January 31, 2021; Aranca Insights

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Note: Medium/low-growth companies include those with <20% revenue growth in 2019. High growth companies include those with >20% revenue growth in 2019. Revenue multiples >25.0x and EBITDA multiples <0.0x or >35.0x are considered Not Meaningful (NM).

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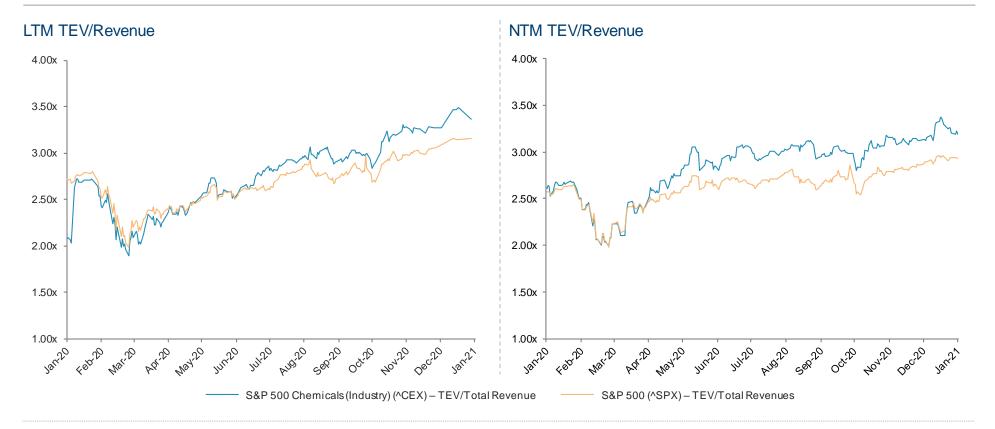
Strong recovery posted by S&P 500 Chemicals index after being hit hard by the pandemic; Chemicals index eventually outperformed S&P 500



- The impact of the pandemic was reflected on the performance of the indices in March 2020, following which the index values plummeted as soon as the
 pandemic-induced lockdowns began. The S&P 500 Chemicals index performed poorly, declining by ~35%, while S&P 500 declined by about ~30% at the same
 time.
- After the decline, both the indices recorded V-shaped recovery, with the S&P 500 Chemicals index outperforming S&P 500 by a clear margin even after entering 2021.

Source: S&P Capital IQ as of January 31, 2021; Aranca Insights

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Surge in both LTM, NTM TEV/revenue multiples after pandemic, with value being higher than S&P 500

- Valuations of companies fell by a significant margin due the pandemic, but these have since recovered and even surpassed the pre-pandemic values.
- The S&P 500 Chemicals index initially mirrored and eventually surpassed S&P 500 owing to high fiscal and monetary support provided to brave the pandemic.

LTM TEV/EBITDA NTM TEV/EBITDA 16.00x 18.00x 15.00x 14.00x 16.00x 13.00x 14.00x 12.00x 11.00x 12.00x 10.00x 10.00x 9.00x 8.00x 8.00x 13120 feb20 Mar-20 JU1-20 AU9:20 404.20 Janzo feb 2 Mar-20 JU1-20 A91-20 Mayi20 Jun 20 589.20 Decilo May-20 111720 AU9:20 589.20 0^{ct-20} 404.20 Decito Janil 0000 Janz S&P 500 Chemicals (Industry) (^CEX) - TEV/Total Revenue S&P 500 (^SPX) - TEV/Total Revenues

Rise in both LTM, NTM TEV/EBITDA multiples after pandemic, but with value being lower than S&P 500

- A similar downtrend, and then a gradual increase in TEV / EBITDA multiples was observed for S&P 500 and S&P 500 Chemicals index.
- Unlike the TEV / Revenue Multiple, TEV / EBITDA multiple of the S&P 500 Chemicals index has consistently been lower value than that of S&P 500.

Top 10 Transactions by Value in 4Q20

Date of Announcement	Target	Target Country	Description	Buyer	Sector	Deal Value (USD million)	EV/ Revenue	EV / EBITDA
October 2020	Soulbrain Co., Ltd.	# * *	Develops and manufactures various high-tech industry core materials and offers functional chemical materials used in manufacturing LCD and OLED panels	Soulbrain Holdings	Specialty Chemicals	33,912	-	-
November 2020	W. R. Grace & Co.		Produces and sells specialty chemicals and materials worldwide	40 North Management LLC	Specialty Chemicals	5,708	3.5x	15.7x
December 2020	Tikkurila Oyj		Manufactures and sells a range of decorative paints for surface protection and decoration to consumers and professionals internationally	PPG Industries, Inc.	Commodity Chemicals	1,746	2.3x	14.5x
November 2020	Jiangsu Yangnong Chemical	*:	Produces and sells pesticides and provides pyrethroids for use in health and agricultural applications	Syngenta Group	Fertilizersand Agricultural Chemicals	1,546	2.8x	15.8x
November 2020	Ennis-Flint Inc.		Manufactures and supplies pavement marking materials	PPG Industries, Inc.	Specialty Chemicals	1,150	-	-
November 2020	lberchem S.A.		Manufactures and sells fragrances and flavors	Croda International Plc	Specialty Chemicals	973	4.6x	21.6x
December 2020	FONA International Inc.		Develops and produces flavors for food, beverage, and nutritional companies worldwide	McCormick& Company, Inc.	Specialty Chemicals	710	-	-
December 2020	Misr Fertilizer Production Company	Ŵ	Produces and sells ammonia, urea, and nitrogen fertilizers worldwide	-	Fertilizersand Agricultural Chemicals	540	4.4x	7.8x
November 2020	Gemini HDPE LLC		Manufactures high-density polyethylene chemicals	INEOS Olefins& PolymersUSA	Fertilizersand Agricultural Chemicals	404	-	-
October 2020	Nanjing Red Sun	*:	Engages in the research, manufacture, and sale of pesticides and other chemicals	Shandong Kuntai	Commodity Chemicals	298	2.79x	43.1x
						Mean	3.4x	19.8)
Source: S& P Capita	al IQ as of January 31	2021· Ara	aca Insights			Median	3.2x	15.8)

Top 10 Transactions by Value in 3Q20

Date of Announcement	Target	Target Country	Description	Buyer	Sector	Deal Value (USD million)	EV/ Revenue	EV / EBITDA
July 2020	PolyplasticsCo., Ltd.		Manufactures and sells various types of engineering plastics and polymers	Daicel Corporation	Commodity Chemicals	1,571	2.8x	-
September 2020	Hexion PSR		Manufacturesresins	InvestIndustrial; Black Diamond Capital	Commodity Chemicals	425	-	-
September 2020	Hangjin Technology	*)	Manufactures and sells chemicals in China	Wuhan Xinneng Industrial Development	Commodity Chemicals	416	5.1x	37.6x
August 2020	Nolato GW, Inc.		Provides contract manufacturing services for injection- molded thermoplastic and silicone solutions to healthcare, automotive, and filtration industries worldwide	Nolato AB	Commodity Chemicals	230	1.1x	-
July 2020	Avon Polymer ProductsLimited		Manufactures and markets rubber- and polymer-based products	DeLaval Holding	Commodity Chemicals	225	3.5x	17.1x
August 2020	Porocel Corporation		Manufactures activated alumina, inert bed supports, and specialty adsorbents; provides catalyst regeneration, presulphurizing, and grading services	EvonikIndustries	Commodity Chemicals	210	2.1x	9.1x
July 2020	Anhui Jiangnan	*)	Engages in the research, production, and sale of explosives	North Special Energy	Commodity Chemicals	186	3.4x	9.7x
August 2020	Venator Materials		Manufactures and markets titanium dioxide-based products and performance additives world wide	SK Capital Partners	Specialty Chemicals	100	0.5x	7.3x
July 2020	Chongqing Minfeng	*)	Engages in the production and sale of chromium salts and chemicals	Hubei Zhenhua	Commodity Chemicals	75	0.4x	-
August 2020	MESGO S.p.A.		Produces and distributes compounding solutions and pigment master batches and additives	HEXPOL AB	Commodity Chemicals	47	-	-
	· ·					Mean	2.3x	16.2
ource: S&P Canita	al IQ as of January 31	2021 · Arar	nca Insights			Median	2.1x	9.7

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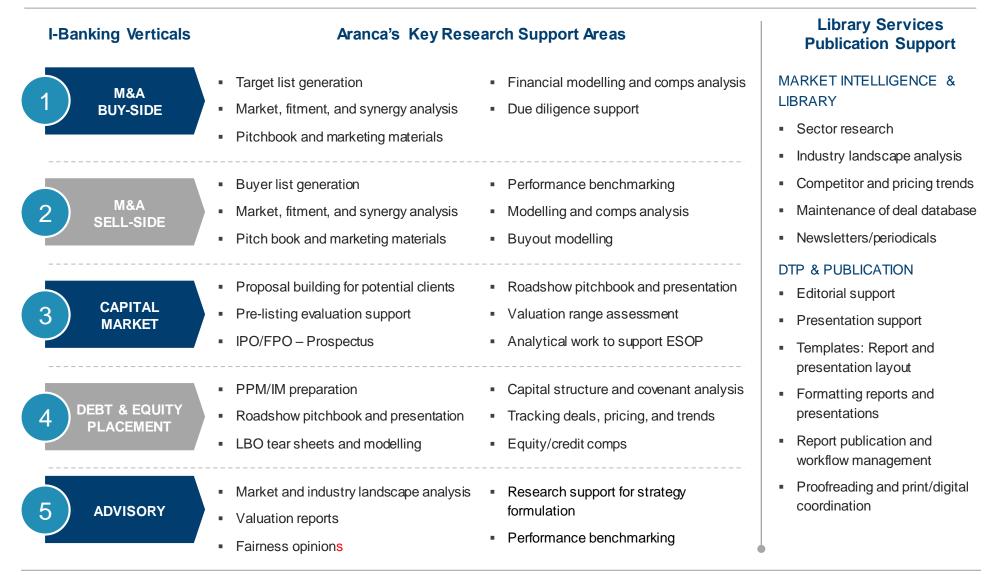
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