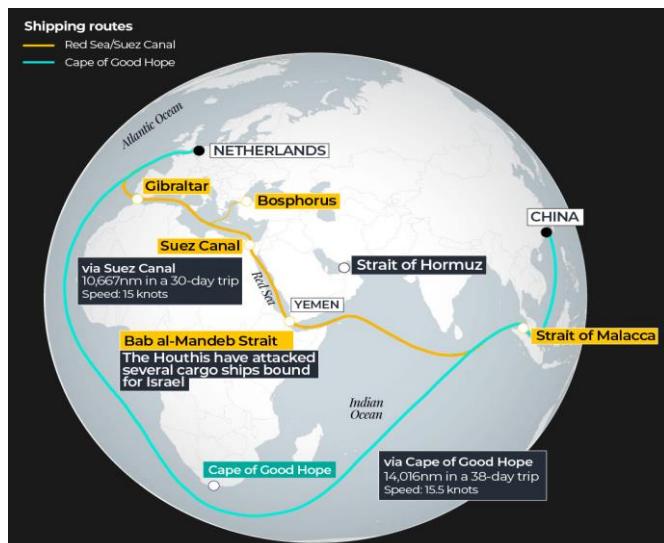


### THE DISRUPTION AT A GLANCE

Since late 2023, escalating conflict in the Red Sea region, particularly Houthi rebel attacks, has severely disrupted the **Suez Canal corridor**. This is not merely a logistical detour but a fundamental rewiring of the Asia to Europe trade lane, which historically handles 12 to 15% of global seaborne trade.

To mitigate war risk and avoid prohibitive insurance premiums, deep sea carriers have massively redirected vessels around Africa's **Cape of Good Hope**. This strategic shift creates a significantly longer, costlier, and emissions heavy journey, fundamentally altering the economics of global shipping.



**+3,500 NM**

#### ADDED DISTANCE

The deviation via Africa adds approximately 3,000 to 3,500 nautical miles to every single journey, increasing fuel burn and engine wear.

**+14 Days**

#### TRANSIT DELAY

Voyage times have increased by two weeks or more, shattering "just in time" delivery schedules and forcing an increase in working capital.

## SECTORAL IMPACT ANALYSIS



### MANUFACTURING

**The Bottleneck:** Global supply chains built on lean, "Just in Time" inventory models faced immediate paralysis. The disruption exposed the fragility of single source dependencies.

**Impact:** Widespread delays led to temporary factory shutdowns across Europe, most notably in the Automotive and Electronics sectors, as assembly lines halted due to missing components arriving from Asia.



### ENERGY FLOWS

**The Surge:** Rerouting volumes for crude oil and refined products surged to **8.7 million bpd** (Jan to May '24), up sharply from 5.9 million bpd in 2023.

**Shift:** Shipments from the Middle East and Asia destined for European refining and storage hubs are now permanently factoring in the longer Cape route, tightening tanker availability globally.



### AGRICULTURE

**The Volatility:** Time sensitive exports, particularly **Coffee** from Vietnam and Indonesia, experienced severe sourcing volatility and quality risks due to extended transit.

**Diversification:** European buyers were forced to temporarily diversify supply to South America or Africa to offset delays, highlighting significant food security risks arising from chokepoint instability.

## ↳ ECONOMIC RIPPLE EFFECTS

### ↑ Cost Escalation

Longer voyages increase fuel, crew, and insurance costs. OECD/ITF estimates suggest rerouting added up to **USD 272 per 40ft container**, while spot rates on Asia to Europe lanes rose nearly fivefold in early 2024.

### ↘ Inflationary Pressure

The crisis contributed up to **+0.7 percentage points** to global core goods inflation in early 2024. Elevated logistics costs threaten consumer affordability and industrial profitability in Europe.

### ✗ Capacity Shock

Longer routes mean vessels are tied up at sea for longer. Effectively, global shipping capacity contracted by roughly **9%**, creating a supply side shock despite stable vessel numbers.

### ☁ Environmental Cost

To compensate for delays, vessels are engaging in "speed steaming," which significantly elevates fuel burn. This increases total emissions, raising compliance costs under frameworks like the EU Carbon Border Adjustment Mechanism (CBAM).

## ☒ STRATEGIC RESPONSE & POLICY

Companies and governments are moving from reactive mitigation to proactive structural changes.

### CORPORATE TACTICS

- **Strategic Stockpiling:** Moving away from lean inventory to holding buffer stocks in Europe.
- **Supplier Diversification:** Reducing reliance on single source Asian suppliers for critical components.
- **Logistics Reconfiguration:** Greater reliance on transshipment hubs and feeder vessels to manage the longer loops.

### POLICY & RISK

- **Naval Security:** Governments are evaluating permanent naval escort options for secure maritime corridors.
- **Port Infrastructure:** Rising traffic at African ports highlights the urgent need for expanded bunkering capabilities.
- **Regulatory Exposure:** Longer journeys increase exposure to global carbon taxes and environmental regulations.

## กระเป๋า KEY INVESTMENT TAKEAWAYS



### STRUCTURAL RECONFIGURATION

The shift from "Just in Time" to resilience driven models is permanent. Cost structures across multiple industries, especially automotive, electronics, and consumer goods, are adjusting structurally higher to account for multi routing redundancy and higher strategic inventory buffers.



### PERSISTENT INFLATION RISK

Extended voyage lengths, reduced effective vessel availability, and elevated insurance premiums have embedded higher baseline freight costs. Even if tensions ease, capacity constraints and reordered routing preferences mean logistics costs are unlikely to fully normalize in the near term.



### REGULATORY MATERIALITY

Higher emissions from rerouting interact with European regulatory frameworks like the EU CBAM, meaning carbon linked costs are now a material pricing factor for logistics heavy industries, impacting margins.

# Aranca View: A Structural Pivot Post Reopening of the Suez Canal

*"We note that sustained multinational naval deployments have materially improved vessel protection on the Red Sea route, reducing attack risk to insurable levels. Combined with mounting economic pressure on Egypt, Europe, and shipping lines to normalize trade flows, even a modest decline in incidents could trigger a phased return of commercial traffic through the Suez Canal. Even though the Red Sea disruption is more than a temporary logistics shock; it represents a critical inflection point that forces companies, governments, and investors to rethink longstanding assumptions about supply chain reliability and global risk concentration."*

## THE NEW NORMAL

- ▶ **Structural Repricing:** Even if shipping routes eventually normalize, freight and insurance markets will reprice risk structurally higher. The era of cheap, predictable logistics is over.
- ▶ **Supply Chain 2.0:** The focus has shifted from pure efficiency (Just in Time) to **Resilience & Redundancy** (Just in Case). Supply chains will become more distributed, capital intensive, and geopolitically informed.

## INVESTMENT IMPLICATIONS

- ▶ **Egypt as Key Beneficiary:** Egypt stands to be the most direct beneficiary of normalization. Restoring Suez traffic would reverse the estimated USD 200 to 250 million weekly revenue losses, boost foreign reserves, and revive investor confidence in the Suez Canal Economic Zone.
- ▶ **Winners:** The environment favors companies with vertical integration, control over logistics, and diversified production footprints. Assets tied to critical gateways (Suez, African bunkering hubs) will see strategic value appreciation.
- ▶ **The Geopolitical Cost:** Geopolitical chokepoints are now a permanent line item in the cost of global trade. Portfolio exposure to supply chain sensitive sectors must reflect this new reality.



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## Connect with our Team



**Rohit Thevar**

Senior Analyst,  
Investment Research

+91 223937 9999  
rohit.thevar@aranca.com



**Rohit Dhawan**

Senior Manager,  
Investment Research

+91 124668 9999  
rohit.dhawan@aranca.com

For more details: [www.aranca.com](http://www.aranca.com) | <https://www.linkedin.com/company/aranca> | <https://www.aranca.com/knowledge-library>

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