Special Report

MedTech in Motion: Unlocking India's Medical Devices Potential



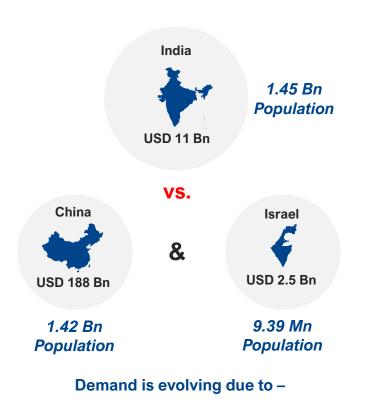
India as an Emerging Hub for Medical Device Manufacturing



Comparison of India with Global Economies

India continues to outperform global economic challenges, recording the fastest growth among major economies – driven by rising per capita income, robust GDP growth, and improved healthcare access

Medical Device Market Size - FY 2024



Economic Growth Rising Per Capita Increase Medical (GDP) Income (USD) **Access** 91% GDP growth 6% growth 11% increase 91,949 1,315 3.9 69,264 2.0 1,180 2022 2019 2024 2014 2024 2024 Rising hospital numbers India's GDP growth has are boosting medical significantly outpaced The increasing per access, driving demand countries such as China capita income is driving for diagnostic tools, the local production of (74%) and Israel (68%) devices, and equipment, over the past decade, medical devices to meet and increasing the need creating strong domestic demand. for investment opportunities

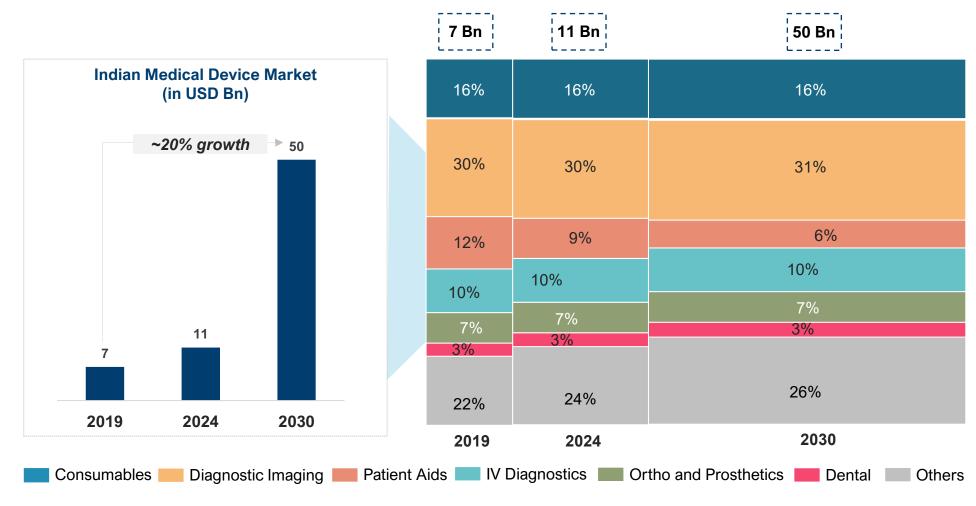
Source: Secondary Research, Aranca Analysis



local production.

Indian Medical Devices Market Snapshot

Indian medical device market, currently valued at USD 11 Bn and ranked fourth in Asia, serves a population of 1.45 Bn and has grown by ~20% since 2019 – reflecting India's increasing demand for medical devices



Initiatives to Expand Medical Devices Manufacturing

Government's PLI schemes, Medical Parks, FDI investments with full ownership & streamlined regulations such as NMDP, makes India an attractive destination for medical device companies looking to invest & manufacture locally

Why Invest in Medical Device Manufacturing in India?

Catering to the rising demand of medical devices

India's medical device market, valued at USD 11 Bn and set to reach USD 50 Bn, sees growth through 100% FDI, driving investment, cost reduction, and import substitution.

Creating a healthcare eco-system by introducing Medical Parks

3

India is developing a network of **9 medical parks**, with **2 operational** in Andhra Pradesh and Telangana, offering in-house manufacturing, raw material sourcing, and **40-50%** production cost reduction.

Production Linked Incentives for manufacturing

India's PLI program offers ~**USD 405 Mn** over 5 years, with a 5% incentive on incremental medical equipment sales, targeting cancer care, radiology, critical care, and implants.

Regulatory streamlining through National Medical Device Policy

4

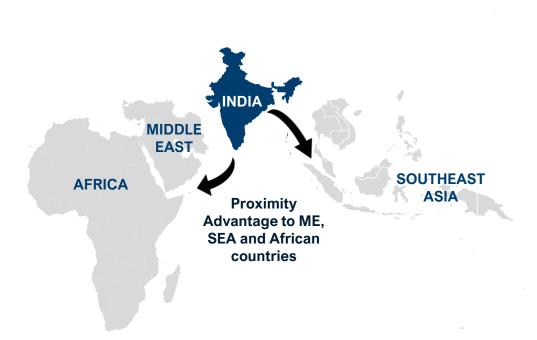
The National Medical Device Policy (NMDP) streamlines regulations by introducing single-window clearance, aligning with global nomenclature, and managing price regulations, reducing compliance costs and time.



Strategic Gateway to the Global South

India's strategic location, access to key markets, and expanding healthcare infrastructure makes it a prime destination for setting up operations related to products as well as exports to key neighboring destinations

India Emerging As A Global Export And Manufacturing Hub





Strategic Location for Exports

- India offers cost effective access MEA and SEA markets
- Maritime and air routes enable faster trade flows.



China + 1 Strategy

- Global firms diversifying supply chains beyond China
- India stands out due to skilled labour & improving ease of business



Infrastructure Boost

- USD 10.8 Bn investment in healthcare infrastructure, including medical parks, public health institutions, and digital ecosystems.
- USD 138.8 Bn allocated to enhance India's logistical infrastructure -
 - Key project: Delhi-Mumbai corridor, fostering a competitive industrial ecosystem & boosting manufacturing.

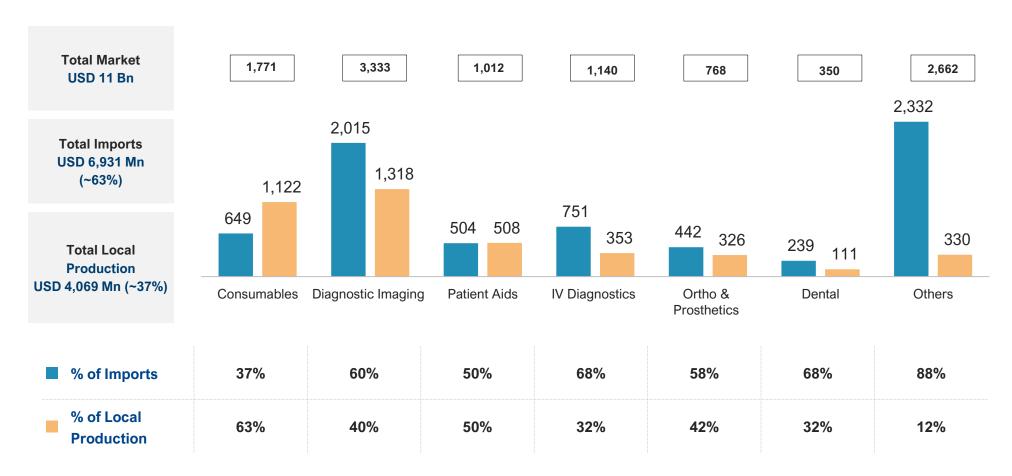




Industry Shift from Imports to Local Production

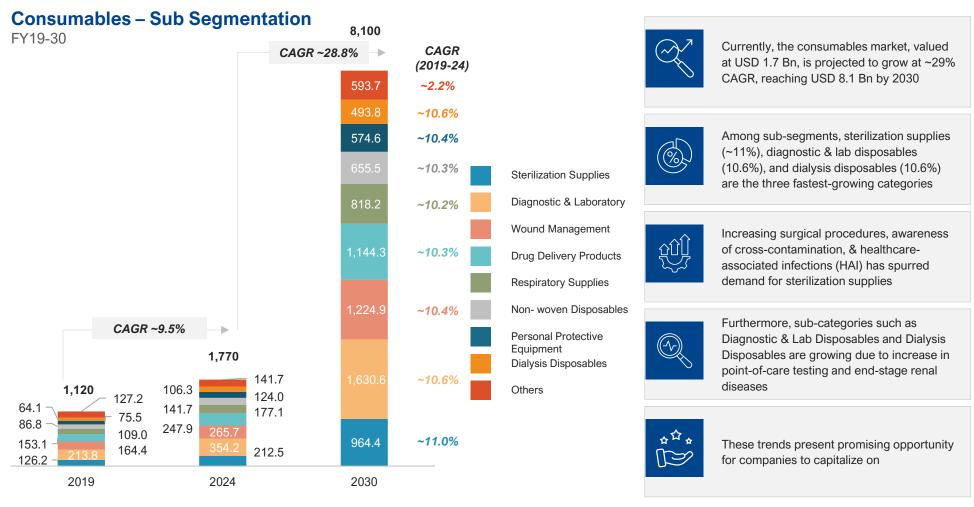
Currently, the Indian medical devices sector relies heavily on imports, with major opportunities for local manufacturing in segments such as IVD, Dental Equipment, Diagnostic Imaging, & Ortho & Prosthetics Devices

Import vs. Local Production of Medical Devices in India



India Medical Devices Market Segmentation – Consumables

Consumables predominantly manufactured in India, with sterilization supplies experiencing fastest growth – driven by increase in surgical procedures, concerns over blood borne cross-contamination viz. Hepatitis & HIV, & rise in HAIs



India Medical Devices Market Segmentation – Orthopedics and Prosthetics

Ortho & Prosthetic segment is largely import-dependent – with fast-growing categories such as spinal devices & joint implants presenting opportunities for local production for foreign players entering the Indian medical device market

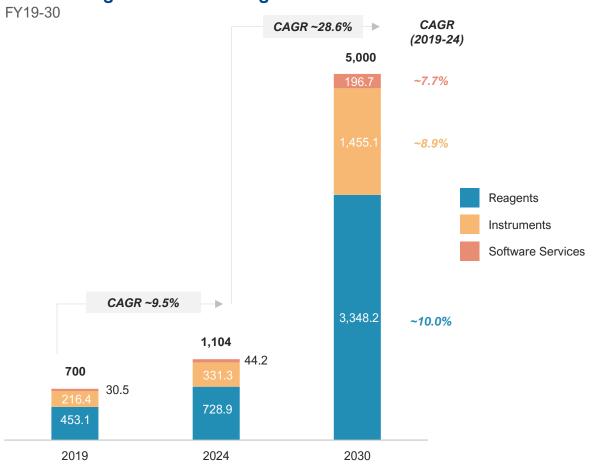




India Medical Devices Market Segmentation – In-Vitro Diagnostics (IVD)

IVD segment is emerging as a prime investment area, driven by rise in POC testing, growing demand for rapid diagnostics, & public health initiatives; within this – reagents & instruments are key sub-segments of focus

In-vitro Diagnostics – Sub Segmentation





The rise in point-of-care (POC) testing and home diagnostic kits has made diagnostic testing more convenient and accessible and increased the growth of the market (~9.5%).



Moreover, specific segments such as reagents are gaining momentum due to demand for rapid tests for malaria, tuberculosis, & HIV, supported by public health campaigns like the National Tuberculosis Elimination Program.



Additionally, compact and portable diagnostic instruments, driven by Al integration and miniaturization, present significant growth opportunities.



While software services are growing more slowly, they are expected to accelerate due to advances in big data and predictive analytics.



India Medical Devices Market Segmentation – Patient Aids

Patient aids market is expected to expand 6x by 2030, with mobility, hearing and vision aids identified as key subsegments; this growth is fueled by an increase in trauma cases and age-related disabilities

Patient Aids – Sub Segmentation FY19-30 3,200 CAGR CAGR ~19.7% (2019-24)189.8 ~6.2% 332.1 ~4.6% 488.5 ~4.6% Hearing Aids Mobility Aids ~3.5% Medical Furniture **CAGR~3.8% Bathroom Safety Devices** 1,012 Vision Aids 840 50.6 101.2 37.5 151.8 80.9 1,247.5 121.3 ~3.3% 404.8 344.9

2030



While patient aids have grown slowly in the past, they are projected to grow six times faster in the future, reaching USD 3.2 Bn by 2030.



The increasing number of individuals with disabilities due to trauma or age-related factors is increasing the demand for mobility aids and hearing aids.



Additionally, vision aids though smaller in market size is the fastest growing segment attributed to rising incidence of vision impairment in elderly population & childhood disorders due to more screen time.



With increasing healthcare awareness and infrastructural expansion, the above segments provide a promising opportunity area.

Source: Secondary Research, Aranca Analysis

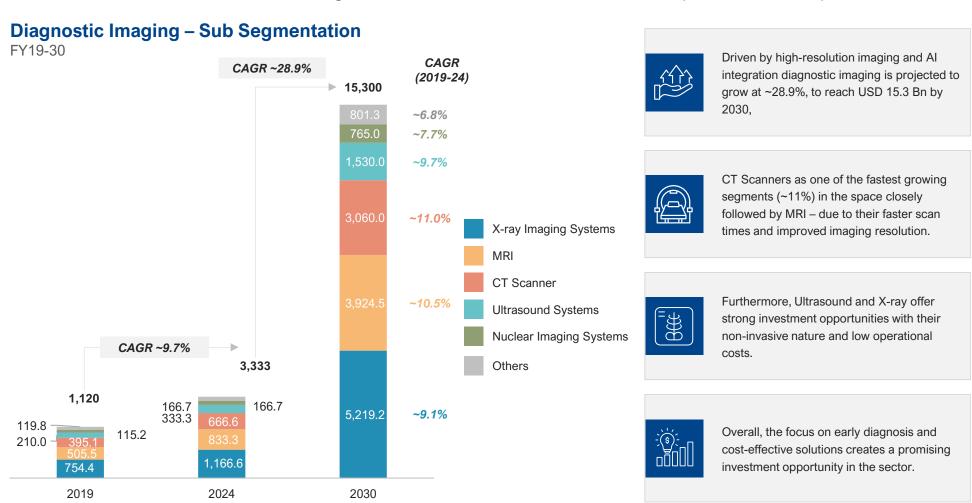
2019



2024

India Medical Devices Market Segmentation – Diagnostic Imaging

Rising tech advancements & expanding health infra has positioned Diagnostic Imaging as one of the top three investment areas for local manufacturing, however it would demand substantial capital and R&D expenditure

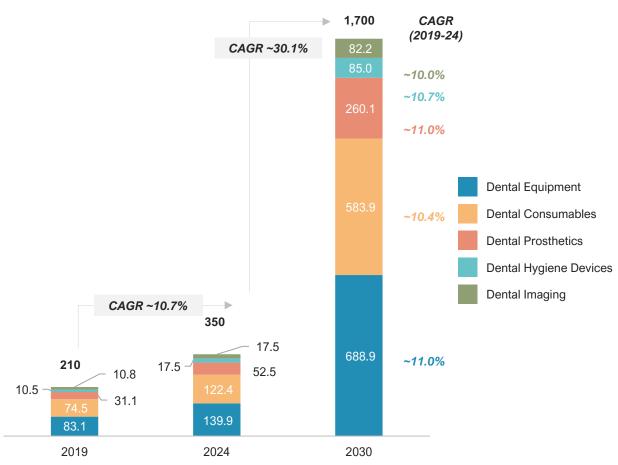




India Medical Devices Market Segmentation – Dental Devices

Dental devices is growing fastest among medical devices segments due to rising interest in aesthetic appearance & cosmetic dentistry; with advanced tech. – sub-segments like dental equipment & prosthetics are gaining momentum

Dental Devices – Sub Segmentation





The overall dental device segment has witnessed the fastest growth (~11%) compared to all the other medical device segments.



This growth is due to the rising awareness regarding oral care and increasing focus on aesthetics and cosmetic dentistry.



Specific segments such and dental equipment and dental prosthetics are in high demand due to advanced technologies like CAD/CAM systems and the rising prevalence of periodontal diseases.



Moreover, government initiatives like the National Oral Health Program are driving demand, opening up new avenues for investment.



Opportunities for Local Production in the Indian Medical Devices Industry

With promising opportunities in multiple segments, India provides several advantages such as a supportive medical infrastructure for device manufacturing, production-linked incentives, and a strategic location that facilitates trade

Segments	Top Opportunity Areas	How is India supporting local manufacturing in these opportunity areas?
Consumables	Fewer opportunities for penetration	Catering to the Rising Demand of Medical Devices - FDI incentives driving growth, reducing costs, and increasing local production.
Diagnostic Imaging	Significant capital & R&D expenditure required	Production Linked Incentives for Local Manufacturing - Financial incentives to promote local manufacturing in key medical sectors.
Patient Aids	Specific niche areas of opportunity exist	Creating a Healthcare Ecosystem with Medical Parks – Establishing medical parks to reduce costs and improve manufacturing efficiency.
IV Diagnostics	\bigcirc	Regulatory Streamlining through National Medical Device Policy – Simplifying compliance and aligning with global standards to reduce time and costs.
Ortho & Prosthetics	\bigcirc	India's Strategic Location for Exports – India's location provides easy access to key markets with fast trade routes.
Dental	\bigcirc	China + 1 Strategy - Global firms are shifting supply chains to India for skilled labor and business ease.
Others	\bigcirc	Infrastructure Boost - India is upgrading healthcare and logistics infrastructure to support manufacturing.



Global Medical Device Companies in India

Players such as Siemens, Boston Scientific, & Omron have been successfully manufacturing medical devices in India & have benefited from incentives & support provided by the govt., highlighting India's position as a key global hub

Global Presence Enhancing India's Local Manufacturing Capabilities



In 2022, the Bangalore factory of Siemens Healthineers started manufacturing entry level C-arms and CT Scanners.

These products are designed, and manufactured in India and sold in Southeast Asia, Africa, Eastern Europe and South America.



In 2022, Boston Scientific expanded its footprint in India with the second R&D center in Pune. First was in Gurgaon.

The new center supports in area of mechanical designs and analysis, software engineering, quality and compliance.

*s*tryker

In 2022, Stryker inaugurated a neurovascular lab in Gurugram which aims to accelerate stroke related innovation in Asia Pacific.

It has 3 core components – a simulation catheterization lab, a performance lab with neurovascular simulator and area for physician interaction.



In 2023, Omron initiated the establishment of, manufacturing plant for blood pressure monitors to produce locally made devices to cater to the country's growing demand.

The plant is an addition to its global network of production facilities spanning Japan, China, Vietnam, Italy and Brazil.



How can we help?

Aranca supports global clients in identifying growth opportunities, setting up and expanding their businesses, and delivers research and insightful analysis to enable a comprehensive understanding of the market



Market and Opportunity Assessment

Identify and understand key market nuances and growth opportunities in globally



Partnerships and Acquisitions

 Facilitate partnerships and acquisitions, including tech transfer and engagement with local companies



Business Planning and Project Management Operations (PMO)

- Develop broad-based plans for commercial setup, manufacturing, and M&A strategies tailored to local needs
- Guide implementation to build commercial capabilities and ensure successful market entry



Feasibility Studies

Analyze financial viability and infrastructure requirements to support market entry or expansion



Location Analysis

 Evaluate optimal locations based on supply chain dynamics, cost efficiency, and market access





500+

Strong team of professionals across multi-disciplinary domains

2500+

Global clients

120+

Sectors and sub-sectors researched by our analysts

+08

Countries where we have delivered projects

ABOUT ARANCA



Growth Advisory

CXOs in Strategy, SBUs, Sales, Marketing, CI/MI, Innovation



Technology | IP Research & Advisory

R&D, Tech Scouting, Open Innovation, IP Teams, Product Development



Valuation & Financial Advisory

CFOs in Start-ups, PE/VC Firms, Corporate M&A Teams, Mid-market Companies



Investment Research & Analytics

Brokerage, Hedge Funds, IRPs, I-Banks, AMCs, Investor Relations



Connect with our Team



Vibin TherilAssociate Vice President – Growth
Advisory

+91 9819350761 vibin.theril@aranca.com



Kartikeya Rao Engagement Lead – Growth Advisory

+91 9022654622 kartikeya.rao@aranca.com



Annie Bharti Senior Consultant – Growth Advisory

+91 9712940829 annie.bharti@aranca.com



Decide Fearlessly

From startups to the Fortune 500, private equity and global financial firms, Aranca is the trusted research and advisory partner for over 2500 companies





This material is exclusive property of Aranca. No part of this presentation may be used, shared, modified and/or disseminated without permission.

All rights reserved.